

# Survey of social health insurance structure in selected countries; providing framework for basic health insurance in Iran

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## ABSTRACT

**Introduction and Objectives:** Health system reforms are the most strategic issue that has been seriously considered in healthcare systems in order to reduce costs and increase efficiency and effectiveness. The costs of health system finance in our country, lack of universal coverage in health insurance, and related issues necessitate reforms in our health system financing. The aim of this research was to prepare a structure of framework for social health insurance in Iran and conducting a comparative study in selected countries with social health insurance. **Materials and Methods:** This comparative descriptive study was conducted in three phases. The first phase of the study examined the structure of health social insurance in four countries – Germany, South Korea, Egypt, and Australia. The second phase was to develop an initial model, which was designed to determine the shared and distinguishing points of the investigated structures, for health insurance in Iran. The third phase was to validate the final research model. The developed model by the Delphi method was given to 20 professionals in financing of the health system, health economics and management of healthcare services. Their comments were collected in two stages and its validity was confirmed. **Findings:** The study of the structure of health insurance in the selected countries shows that health social insurance in different countries have different structures. Based on the findings of the present study, the current situation of the health system, and the conducted surveys, the following framework is suitable for the health social insurance system in Iran. The Health Social Insurance Organization has a unique service by having five funds of governmental employees, companies and NGOs, self-insured, villagers, and others, which serves as a nongovernmental organization under the supervision of public law and by decision- and policy-making of the Health Insurance Supreme Council. Membership in this organization is based on the nationality or residence, which the insured by

paying the insurance premiums within 6-10% of their income and employment status, are entitled to use the services. Providing services to the insured are performed by indirect forms. Payments to the service providers for the fee of inpatient and outpatient services are conservative and the related diagnostic groups system. **Conclusions:** Paying attention to the importance of modification of the fragmented health insurance system and financing the country's healthcare can reduce much of the failure of the health system, including the access of the public to health services. The countries according to the

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degree of development, governmental, and private insurance companies and existing rules must use the appropriate structure, comprehensive approach to the structure, and financing of the health social insurance on the investigated basis and careful attention to the intersections and differentiation. Studied structures, using them in the proposed approach and taking advantages of the perspectives of different beneficiaries about discussed topics can be important and efficient in order to achieve the goals of the health social insurance.

**Key words:** Health insurance, health insurance structure, insurance, selected countries

## INTRODUCTION

Structure and financing system of health insurance is a very important component of a health system. The mechanisms, which transfer and organize money for financing the health sector activities and the mechanisms of how to use this money, are very essential for the efficient and effective allocation.<sup>[1]</sup> Financing has a significant impact on the followings: Performance of the health system, determining the amount of inventory of money, who will bear the financial burden?, who controls the funds?, how the risks will be cumulative?, is it possible to control the cost of healthcare?, direct and indirect effects on the two main objectives of health systems, equitable financing system and meeting the expectations of other people.<sup>[2]</sup> The goal of an efficient financial system is typically providing adequate resources for the access of people to healthcare services and personal care. Therefore, the people due to the inability for payment would not be denied in accessing to health services or would not be driven to poverty due to health costs.<sup>[3]</sup> Meanwhile, we can say that the issue is the fundamental philosophy in the existence of healthcare services insurance. Due to the mentioned content, the most effective mechanism, which can be against the diseases and threatening factors for the human health and ensuring the safety of all members of society is the public health insurance system.<sup>[4]</sup> Health insurances with bilateral performance in the realm of health and social welfare have had an important role. They are known as the tool of governance and accountability in the healthcare system.<sup>[5]</sup> Therefore, in terms of changing pattern of diseases, emerging diseases, providing equality and accessing to healthcare and justice in the distribution of the financial burden of healthcare costs will be achieved only with the establishment of adequate, comprehensive, and integrity of health insurance.<sup>[6]</sup> The other benefits of health insurance are: Strengthening and mobilizing financial resources from low to higher priority sectors of health, treatment and social security, reducing the overhead costs, and controlling the growth of healthcare costs.<sup>[7]</sup> Futurism, based on scientific basis, is an indicator and a necessity in both developed and developing societies. In a society, that feels this need should link the present to the future by using the updated ideas and knowledge with safe and reliable infrastructure.<sup>[8]</sup> The insurance will cause the development and growth process to move efficiently and safely. Anyhow, it is better for health insurance to be associated with the correct programs and using applied economics and management professionals. The method of organizing the insurance

is more important, because, the correct structure by the precise definition of outsourcing relationships will lead to the stability and survival of the insurance organization. In our country, the need to establish a social security institution has been felt for years and the social security organization was established with the main activity of covering the population of the society. Nevertheless, there is a huge gap between the current arrangements of this organization in the country and the philosophy of social health insurance. There are several people who do not have sufficient knowledge of the activities of the social insurance.<sup>[9]</sup> Thus, only on the interaction of this, they cannot benefit from the advantages and services efficiently. In contrast, large numbers of people are not covered by any insurance yet and are positioned at a low level in terms of economic and social welfare.<sup>[10]</sup> Lack of separate funding and provision of services in the Ministry of Health and social security organizations comparing with current trends in many developed and developing countries conflict and undermine the performance.<sup>[11]</sup> In addition to the raised points about the weaknesses in financing of the health system of the country, existence of various health insurance funds with different rules and regulations has caused significant problems and challenges. The most important issue in this regard is the lack of social justice, which specifically means a lack of equity in health.<sup>[10]</sup> Despite such challenges, the need for reform in this area and theoretical and practical efforts in this regard are discussed. The most important policy initiatives in this area are the laws relating to health insurance in the fifth development plan of the country. However, so far, needed actions have not been implemented in this area. In this regard, there is a need to develop a model to organize the state of financing in health insurance and preventing the loss of capital in the country. Therefore, in addition to reducing the challenges in the health insurance, it will be possible to access to health promotion and customer satisfaction, which is the ultimate goal and philosophy of the healthcare system. Due to this fact that the employed approaches for reform in different countries were not always successful and for accessing to the health system reform, we cannot follow a specific formula or even regional. Therefore, it should be noted that history, capacity, values, and the national culture with enough information and the right tools are essential to design the modifications.<sup>[12]</sup> The present study has been developed in this direction, in line with the Health Insurance Law and research priorities of the Ministry of Health based on increasing quality and quantity of health insurance. First, social health insurance structure is described and analyzed in selected countries. Finally, by studying the experiences of the

selected countries and using the Delphi technique, a suitable model has been suggested for the health and social insurance in Iran.

## MATERIALS AND METHODS

This study was an applied research, which examined the structures of social health insurance in the selected countries as a descriptive-adaptive study in 2011-2012. The study population in the section of the comparative study consisted of the selected countries: Germany, Australia, South Korea, and Egypt. The countries were selected based on the fact that these countries have been able to perform the social health insurance systems successfully. Therefore, the effective use of their positive experiences can be helpful. The mentioned combination was from developed and developing countries. The availability of the needed information in these countries was more in comparison with other countries. The participants in the survey proposed model were experts in the fields of financing the health system, insurance, health insurance, health economics, and healthcare services management. The subjects were classified into three groups. The first group consisted of university professors due to their impartial judicial views and a deep insight into the subject of the study. The second group employed individuals in healthcare organizations and the third group included the employees of the governmental healthcare organizations and policy-making in the country. In this study, the social health insurance structure was evaluated at four bases including: Management and organization of social health insurance, financial flows, purchase services, and its position in the health system. In order to collect data in the first phase of the study, the followings were used as a base of reliable information: Valid informing databases, reference textbooks, World Health Organization published reports, databases of Medline,

Elsevier, and Pop Med, and electronic correspondence with people who were aware of the case in the studied countries. Adaptive tables were used for data analysis in the second phase of the study. Then, the initial model was designed by using the common and differentiation points included in the comparative tables for the structure of social health insurance in Iran. Delphi method was used to determine its validity. In the third phase of the study, the basic pattern in the form of questionnaires describing all of the components was distributed among 20 professionals in this field and they were asked to state whether they agree or disagree to the above mentioned aspects. Based on the Likert scale, the option of open answers was also considered for them. The components rated less than 50% agree or completely agree were rejected and other components with their mean scores were entered into the second round of the Delphi questionnaire. Finally, the significant components in the second round of Delphi were listed in the final model.

### Findings

This study has examined the four-basis structure of social health insurance. In this section, first, the findings from a comparative study would be provided, and then, the extracted patterns from the perspective of experts will be discussed.

### Management method of social health insurance

One of the features of social health insurance system is its governmental management, the same as in Germany.<sup>[13]</sup> In Korea and Australia, it is governmental and in Egypt, due to financial dependence on the government, it is semi-governmental.<sup>[14-16]</sup> Department of Health Insurance in Australia as governmental consists of two programs: The elderly health insurance, which offers the health and hospital services, and Health Insurance Commission, which is responsible for providing medical care [Table 1].<sup>[15]</sup>

**Table 1: Method of social health insurance organization management in selected countries**

Selected countries	Management method of social insurance organization
Germany	Organization of health insurance funds in Germany is based on the geographical regions. Management and decision-making in the German social insurance system is based on the insurance funds that operate independent of the government. <sup>[13]</sup> Ministry of Health and treatment at the federal level is responsible for the overall supervision on the insurance funds in terms of compliance with the rules with the book of the Social Code. This is performed through the federal committee members and the committee members are 13 voting members, impartial chief, 2 impartial Members, 5 representatives from the disease fund, 5 representatives from the service providers, and 5 representatives from the patients. <sup>[17]</sup>
South Korea	Management, policy-making, and decision-making in the case of health insurance are with the social insurance organization. The organization is affiliated to the government. All premiums and other governmental subsidies due to the health insurance are collected as monolithic and will be allocated for the purchase and control of health services. <sup>[14]</sup>
Egypt	Social health insurance in this country works as a public cooperation along with other financial institutions. Insurance is offered directly and indirectly, that will increase the administrative costs of the organization. <sup>[16]</sup> The management of health insurance organization works in the framework of governmental laws and regulations and due to the financial dependence on the government, to some extent, has not taken the right decision. <sup>[18]</sup>
Australia	The governmental insurance consists of two programs: Medical insurance for the elderly people and the Health Insurance Commission. Government is responsible for the management of these two programs. "Medicare" is one of the most important branches of the Health Insurance Commission, which by purchase of services from the private sector has caused competition between the providers and reduced the administrative costs of the organization. Services in Medicare are offered free and in general, health services in Australia are based on two foundations: (1) general practitioners of the private sector (2) comprehensive system of hospital services. <sup>[15]</sup>

### Financial flows of social health insurance organization

State-funded of healthcare system through taxes, social insurance, governmental subsidies, private insurance, paid out of pocket by patients, and method of financial flows in social health insurance organization are summarized in Tables 2 and 3.<sup>[18-22]</sup>

### Policies of purchasing the services

Insurance funds in Germany contract with the service providers in three levels in order to provide healthcare services to the insured, outpatient care, secondary, and social healthcare.<sup>[19]</sup> Service providing in South Korea is consisted of three levels: First, second, and the third.<sup>[23,25]</sup> In Australia,

it is performed through referral system in both primary and secondary healthcare [Table 4].<sup>[15]</sup>

### Social health insurance status

The number, variety, and connections of health insurance organizations in the surveyed countries are different. Meanwhile, 355 insurance funds are scattered throughout Germany as autonomous based on geographical areas.<sup>[26]</sup> Health insurance organization in South Korea serves as a unit under the supervision of social insurance.<sup>[25]</sup> In Egypt, social health insurance serves as public cooperative alongside other methods of financing<sup>[27]</sup> [Table 5].

### The final model derived from expert opinions in Delphi technique

As mentioned in the “Methods” section of the study, the information related to investigations and studies, which were obtained about the integration of health insurance by using the questionnaires were given to the professionals and experts. In this section, the final model derived from the survey is presented [Table 6 and Figure 1].

**Table 2: Financing of the healthcare system through the taxes, social insurance, governmental subsidies, private insurance, and paid out of pocket by patients**

Selected countries	Taxes and other governmental sources (%)	Social insurance (%)	Private insurance (%)	Cash payments by patients (%)
Germany	8.4	70.2	7.7	11
South Korea	40	50	7.1	10
Egypt	There are large quantities Detailed information is not available	35	5	51
Australia	71.2	-	7.1	16.2

## DISCUSSION AND CONCLUSION

One of the most important Millennium Development Goals is poverty reduction. World Health Organization introduces the social health insurance as an effective strategy for reducing financial barriers in access to health. For this purpose, in many

**Table 3: Financial flows in social health insurance organization in selected countries**

Selected countries	Institutions involved in financing	Insured shared of premium	Employer's share of premium
Germany	Collection of disease funds by collecting the premiums, employers, the insured (employees, self-insured)	50% (The amount of the premium is 8% of salary and benefits)	50% (The amount of the premium is 8% of salary and benefits)
South Korea	Government, private providers, employers, and insured (employees, self-insured)	50% (The amount of the premium is 3.9% of salary and benefits)	50% (The amount of the premium is 3.9% of salary and benefits)
Egypt	Government, employers and the insured (employees, self-insured)	25% (The amount of the premium is 4% of salary and benefits)	75% (The amount of the premium is 4% of salary and benefits)
Australia	Government, private insurances as voluntary and individuals	100% (1.5-2.5% of income)	0%

**Table 4: Policies of purchasing services in social health insurance organization in selected countries**

Selected countries	Outpatient care	Hospital care	Patient cost sharing: Advantages and limitations
Germany	Indirect providing of the healthcare. Payment method: Conservative <sup>[24]</sup>	Indirect providing of healthcare. Payment method: DRG <sup>[22]</sup>	Payments for medical and dental services mainly exist for the small percentage of physicians and hospital services and are free for outpatients care <sup>[22]</sup>
South Korea	Purchase from the private sector. Payment method: Conservative <sup>[25]</sup>	Purchase from the private sector. Payment method: Conservative <sup>[25]</sup>	By determination of maximum participation of payment, the patient's participation will be with the average of about 30% for healthcare services <sup>[25]</sup>
Egypt	Providing services is directly and indirectly. Payment method: Conservative <sup>[8]</sup>	Providing services is directly and indirectly. Payment method: Conservative <sup>[8]</sup>	Civilian centers are free. In other centers, participation of the healthcare provider in all areas is up to 70% <sup>[8,18]</sup>
Australia	Providing services is by the public and private sectors. Payment method: Conservative <sup>[21]</sup>	As due to days of hospitalization in the private hospitals <sup>[21]</sup>	15% of the cost of primary care, apart from the drug coverage plan <sup>[21]</sup>

DRG=Diagnosis related group



countries, this method of financing has helped considerably to overcome the poverty trap of diseases, improving the quality and quantity of health, creating incentives for economic activity and growth in the health sector.<sup>[28]</sup> The World Health Organization reports show that health status, satisfaction and accountability, waiting time and equity of financing in countries with social health insurance systems are significantly better than other forms of health financing in countries with tax-based system.<sup>[29]</sup> The article of “social health insurance in comparison with system of financing based on taxes”, which was conducted in the Organization for Economic Cooperation and Development (OECD) countries, examined the differences

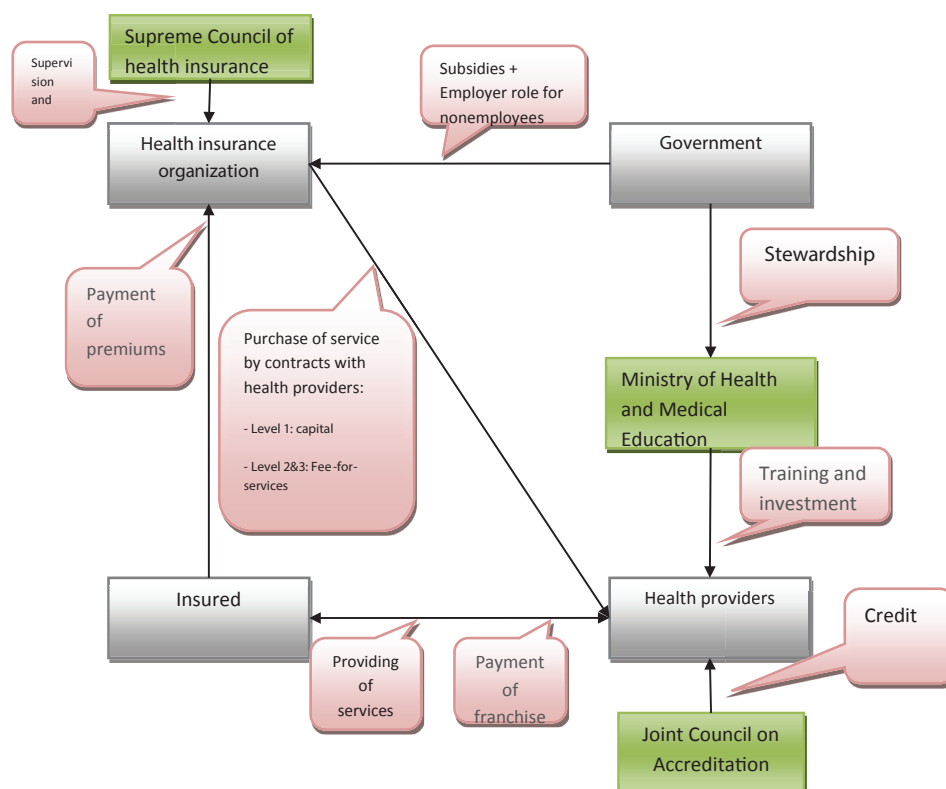
between the two systems. The findings stated that social health insurance per capita in comparison with the tax increased about 3-4%. Employee participation has declined voluntarily from 8% to 10% and there was no significant difference observed in the social health insurance in other cases compared with tax.<sup>[30]</sup> “Health insurance reform in Vietnam; Reviewing recent developments and future challenges” was an article that was studied in 2008 in order to evaluate new health system of financing. This study provided three factors of financial stability, services performance and equity in health financing and knew the result of social health insurance in the country.<sup>[31]</sup> Several studies have confirmed necessary reforms in health financing system in Iran. Among these studies, the article of Alireza Vafaei can be entitled as health insurance. This article stated that the heaviness of an insurance structure with performing unnecessary parallel actions and inevitable increase in implementing and running costs would be a major loss. This leads in preventing scientific and practical development in an efficient healthcare insurance industry and wasting the limited current resources.<sup>[32]</sup> Moghadasi *et al.*, in their study, stated that the biggest challenge to the country’s health insurance system is to overcome the existing problems in the path of health insurance integration. These problems can be classified such as dimensions of policy-making, laws and regulations, organizational structure, and financing.<sup>[33]</sup> The Eqbali article entitled “The structure of health insurance” stated that in many countries, due to management insecurity and unstable governments, the allocated resources by the governments do not have continuity.<sup>[34]</sup> Nongovernmental social insurance confirms the health in the provided model. Perhaps the most important result of the idea of being autonomous of

**Table 5: Social health insurance status in selected countries**

Selected countries	Social health insurance status
Germany	355 insurance funds exist in Germany, which are dispersed throughout the country decentralized and autonomous based on geographic areas. <sup>[26]</sup>
South Korea	Social health insurance under the supervision of the social security system, which is a branch of the Ministry of Welfare and Social Security serves as affiliated to the government. <sup>[25]</sup>
Egypt	Health insurance organization is one of the branches of Social Security. These organizations are legally and financially affiliated to the Ministry of Health <sup>[27]</sup>
Australia	Medicare organization serves as governmental and related to the Ministry of Health. <sup>[15]</sup>

**Table 6: Final model of social health insurance structure for Iran has been extracted from the perspectives of the experts in the Delphi Technique**

The final approach for Iran	
Management of social health insurance	Membership in the fund is based on nationality and residence The organization will operate under the laws of the country Decision-making and Policy-making are undertaken by Supreme Council of Health Insurance including Minister of Cooperatives, Labor and Social Welfare, Minister of Health and Medical Education, Chief of the Medical Council and Nursing, Chairman of the Health Commission in the Parliament, First Vice President, Chief of health insurance organization and four representatives of people Chairman of the Council will be the head of the social health insurance
Financial flows in social health insurance	The financing of insurance fund will be based on premium+partnership of government+profit from organization investment The premiums will vary from 6% to 10% of income per household based on the employment status of the insured The insured will pay a graded franchise fee depending on income groups to avoid crippling costs
Policies of purchasing services	Providing the first level of services will be free and with the trustee of the Ministry of Health and Medical Education Payments to GPs in the first level will be arbitrary+performance-based bonuses Payments to first and second levels physicians will be conservative Payment to hospitals will be a combination of a budget system (by the hospital) and the diagnostic groups related to the cost of admission Tariff is set and approved by the Supreme Council of Health Insurance Reimbursement rates to service providers will be based on the quality of services and voting to service providers will be done by independent accreditation organization of health services
Social health insurance status	Insurance organization serves as nongovernmental The health insurance organization serves by the country’s public laws and in line with health system policies The organization is monitored by the Supreme Council of Health Insurance The health insurance organization will include five funds of government employees, companies, NGOs, self-insured, villagers, and others



**Figure 1: Schematic view of the final model for the social health insurance structure in Iran derived from expert perspectives by the Delphi technique**

social health insurance system is that such systems appear to be stable, especially in terms of organization and financing. In fact, by considering the chaos in Western Europe and the number of imposed governmental new systems in France and Germany cannot exceed the stability and survival of social health insurance system. Taiwan's experience in integrating the insurance funds entitled as National Health Insurance and the coverage of 96%<sup>[35]</sup> is consistent with the unity of Social Insurance Organization in the proposed structure. This feature can reduce many of the administrative and management costs. Lessons and doctrines drawn from the study of "180 years of German health insurance and comparing with low-income and middle-income countries"<sup>[17]</sup> could be the provided solutions in the proposed model. In the section about the management of social health insurance and method of receiving the premiums, it has been shown that different kinds of financing practices are used in different countries. Countries according to their degree of development, public and private insurance companies, and current laws use the appropriate structure of a comprehensive approach to the health and social insurance in the four-basis: Management, cash flow, purchasing policies, and insurance status. Careful attention to the intersection and differentiation points of insurance structures of the studied countries, their usage from the proposed model and enjoying the viewpoints of various beneficiaries in this study are the strength points of this study. The limitations of this research were the lack of access to information and statistics of developing countries. For instance, some statistics related to the study variables were hardly collected and took a long time. Lack of easy access to

some of the participants in the survey, the difficulty of justifying the insurance authorities in explaining the research title, method of cooperation, and their late feedback were other limitations of the present study.

In order to create public coverage and implementation of social health insurance system, conducting the following studies are suggested

- Review of barriers to implementation of an integrated health insurance and lack of enforcement of laws in the country
- More detailed investigation to determine premiums and the insured franchise
- Clarification of the relationship between insurance organization, service providers and government
- Supplementary studies in the four-reviewed basis in this study more specifically.

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## APPENDICES

### Delphi technique questionnaires

#### Basis 1: How to manage Social health insurance Organization

Discussed components	Totally agreed	Agreed	No comment	Disagree	Totally disagree
All Iranians residing in the country should be covered by social health insurance (based on nationality and residence)					
Follow up the expanded coverage of Iranian employees (based on nationality and employment)					
Offering the social health insurance coverage as mandatory for all of the country employees. In cases where the individual is not employed, the government should participate in the role of employer for the premium (based on occupation, nationality and mandatory)					
Operating the social health insurance organization under the general laws of the country					
Taking decisions and specific policy-making of social health insurance organization by the Supreme Council of Health Insurance					

Cond...

**Basis 1: Cond...**

The members of the Supreme Council of Health insurance are included: Chairman of the country Social Security Organization, Minister of Cooperatives, Labor and Social Welfare, Minister of Health and Medical Education, Secretary of Commerce, Chairman of Medical Council, Chairman of the Nursing Council, Chairman of the Health Commission in Parliament, Chairman of the Social Affairs Committee in Parliament and two representatives of the people  
 Chairman of the Supreme Council of Health insurance will be the chairman of Social Health Insurance Organization  
 Chairman of the Supreme Council of Health insurance will be the Minister of Cooperatives, Labor and Social Welfare  
 Chairman of the Supreme Council of Health insurance will be the Minister of Health, Treatment and Medical Education  
 Reduction of insurance funds into two boxes: Social health insurance organization and medical services insurance organization of the armed forces  
 Excessive dependency of insurance funds on government will be faced with serious challenges in continuation of the coverage and is not recommended  
 Management of the insurance funds, policy formulations and the basic rules of the funds are with the government and deciding on premiums, service packs and other matters are the responsibility of social health insurance organization

\*Please, express your opinions regarding the modification of the above components or adding other items.

**Basis 2: Method of financial flow in Social health insurance Organization**

Discussed components	Totally agreed	Agreed	No comment	Disagree	Totally disagree
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The premiums are the basis of financing of insurance funds in addition to the government participation  
 In order to finance the insurance funds, the premiums are to be considered as a percentage of revenue  
 Regarding the social security law and other regulations, the insured share should be one-third and two-thirds by the employer contribution  
 The premium will be shared, alike, between the insured, employers and the government  
 The premium should be considered based on per capita and the same for all Iranians equally between the government and the insured (the government in all cases should have the role of employer)  
 The government subsidies should be considered for the unemployed and self-insured in the role of employer  
 The premium share will be 6-8% of the household income  
 The insured, in addition to the premium should pay the franchise for receiving services (except on the first level of providing services to patients)  
 In order to avoid crippling costs and according to income groups, the maximum financial participation of the insured by franchise will be defined in such a way that the people will not be exposed to crippling costs.  
 By using the strategy of targeting the poor people, the graded franchise will be offered

\*Please, express your opinions regarding the modification of the above components or adding other items.



**Basis 3: Method of purchasing the services of Social health insurance Organization**

Discussed components	Totally agreed	Agreed	No comment	Disagree	Totally disagree
First level services will be presented for all people, regarding to residence in the country					
First level services should be free					
The trustee of first level services is the responsibility of the Ministry of Health, Treatment and Medical Education					
Payment mechanism to the General practitioners and specialists is from the reference system per-capita					
Payments to specialists and super specialty should be by conservative					
Payments to hospitals should be combined by the budget system (by the hospital) and the diagnostic groups relevant to clinical costs					
Reimbursement of the insurance organization to the hospitals should be systematically to related diagnostic groups					
Social health insurance organization as a third party purchases the healthcare services indirectly					
Tariff classification should be determined by the Supreme Council of Health Insurance					
Reimbursement rates to service providers will be based on the quality of services and evaluation will be given by an independent organization of healthcare services accreditation					
Reimbursement rates to service providers will be based on the quality of services. Rating of the providers is provided by the Joint Commission Accreditation comprising the members of the insurance organization and the Ministry of Health, Treatment and Medical Education					

\*Please, express your opinions regarding the modification of the above components or adding other items

**Basis 4: The position and status of Social health insurance Organization**

Discussed components	Totally agreed	Agreed	No comment	Disagree	Totally disagree
The social health insurance organization will operate based on nongovernmental issues					
The social health insurance organization, in terms of implementation, health systems policy compliance and government public law will be monitored by the Ministry of Cooperatives, Labor and Social Welfare					
The responsibility of monitoring and control of social health insurance policy compliance will be by one of the branches of Ministry of Cooperatives, Labor, and Social Welfare					
The social health insurance organization will operate with five smaller funds: Government employees, companies and NGOs, uninsured, villagers and others					

NGOs=Non Governmental Organizations